



Rideau Transit Maintenance
805 Belfast Road
Ottawa, ON K1G 0Z4

May 28, 2021

VIA EMAIL TO

Mr. Richard France
Alstom Transportation Inc.
805 Belfast Road
Ottawa, ON K1G 0Z4

RTM Letter No:	RTM-ALS-LET-0381	
Replying To:	ALSMNT-RTM-0813	
Reference:	Second Amended & Restated Maintenance Subcontract dated September 16, 2019 (the " Maintenance Subcontract ") ¹ between Rideau Transit Maintenance General Partnership (" Maintenance Contractor " or " RTM ") and Alstom Transport Canada Inc. (" Maintenance Subcontractor " or " Alstom ")	
Action Required:		

Subject: Requirement to increase the number of Hostlers

Dear Mr. France,

Reference is made to your letter ALSMNT-RTM-0813.

As Alstom is aware, the purpose of the Hostlers is to replace UTO Train Moves in the Yard until such time as the full Thales Train Control functionality is realized in the yard, including UTO. The Hostlers are a temporary measure and limited in scope to replacing UTO train movements only.

Alstom's proposal for Hostlers, received under letter ALSMNT-RTM-0083 (August 29th, 2018), and approved by RTM under letter RTM-ALS-0023 (September 13th, 2018), provided for 21 full-time Hostlers to perform the work related to the lack of UTO functionality. As has been stated previously, the calculations demonstrated that 21 full-time Hostlers would be sufficient. Prior requests for additional Hostlers from Alstom have been rejected by RTM.

The containment actions referenced in letter ALSMNT-RTM-0813 have been implemented as a mitigation measure post the derailments, until such time as fault for these derailments has been assigned RTM is not willing to consider additional Hostlers for these actions.

¹ Capitalized terms not defined herein have the meanings given to them in the Maintenance Subcontract.



Switches 513 and 514 are certainly not high traffic switches, often these switches are not moved at all during the day, this is evident from the limited use of the switch heaters on these two switches during the winter season. Interestingly, the time taken to throw these switches manually is equivalent to that taken to throw them remotely via the YCC, nevertheless, it is anticipated that RTM will resume remote intervention shortly.

Finally, Alstom's reliance on increased scope to justify a request for additional Hostlers is without merit. In terms of the Maintenance Subcontract, Attachment 49, Appendix A, Attachment 5, Alstom is and always has been required to conduct a thorough inspection of the Vehicles, any structural or paint damage must be reported daily, such an inspection would comprise both sides of the Vehicle for such damage to be accurately assessed. Furthermore, an inspection of all matters on a checklist approved by the City falls directly within Alstom's scope and is required prior to any Vehicle entering Revenue Service.

RTM again rejects Alstom's request for additional Hostlers and maintains that the agreed 21 Hostlers, correctly managed, are sufficient.

RTM reserves all of its rights under the Maintenance Subcontract and at law.

Sincerely,

RIDEAU TRANSIT MAINTENANCE GENERAL PARTNERSHIP

A handwritten signature in cursive script, appearing to read "Mario Guerra", is written over a horizontal line.

Mario Guerra, General Manager

Attachments: None

Cc.: Tyler Conley, Karim Farran, Naomi Sarna, Mohamed Fadel – Alstom
Nicolas Truchon, Bruno Tremblay – RTG
James Messel, Steve Nadon, Tania Seely – RTM